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Manufacturing Industries . . . the unions they formed

This paper focuses on the profile of unions in the manufacturing sector. It also tackles the activities of unions, union-management relations, work negotiations and welfare benefits provided to union officers and union members.

This is the 2nd of the five (5) series of issues on the results of the 1997 General Survey on Labor Organizations (GSLO) which was conducted by the Bureau of Labor and Employment Statistics (BLES).

The 1997 survey round excludes those unions classified either as inactive or non-existent due to business closures, and those whose offices cannot be located.

The paper covers some 904 unions organized in establishments engaged in manufacturing. This number represents 47.1 percent of the total 1,920 active unions in the said sector.

Union Profile

Out of the 904 responding unions, 534 or 59.1 percent were formed in establishments owned wholly by Filipinos while 370 or 40.9 percent in companies with foreign capital. More than half (56.6% or 512) of these unions were affiliated with federations and the rest (43.3% or 392) were independently registered. Majority of the unions covered rank and file employees (97.6%) and a meager 2.4 percent had supervisors as bargaining unit. Some

359 unions (39.7%) were registered for 10 or more years. Those unions which were in existence for 1-3 years and 4-6 years accounted for about 14.0 percent each. A large portion of the responding unions (86.1%) were headed by males.

Union membership totalled to 54,595 or equivalent to 49.1 percent of 314,641 total employment of the establishments where the responding unions operate. Male union members were higher by 31.8 percentage points than female union members (62.6% vs. Union members recruited 30.8%). through close shop and open shop agreements with their employers accounted for 53.7 percent and 44.7 percent of the total membership, respectively.

Union Activities



Unions officers meet their members to discuss issues, problems and union programs/activities.

More than one-fourth (27.3%) of the responding unions revealed that general meetings were conducted quarterly. Some 228 unions (25.2%) reported that meetings were done irregularly. Others held meetings monthly (16.2%), semestral (15.5%) and annually (13.6%).

Close shop is an agreement whereby an employer shall hire only members of the union who must continue to remain members in good standing to keep their jobs.

Open shop is an agreement whereby an employer may hire any employee, union or non-union member, but the new employee must join the union within a specified time and remain a member in good standing.

Common topics tackled during meetings were as follows:

| Topics | Number | Percent |
|--|------------|---------|
| Financial report Workplace matters in | 663 | 75.0 |
| response to manage- ment proposal Regular meeting report to members | 586 536 | 66.3 |
| Workplace matters | | 00.0 |
| raised by members | 527 | 59.6 |
| Ratification of CBA | 507 | 57.4 |
| Resolution of grievances | 481 | 54.4 |

Unions also undertook various programs for the benefit of union members. These programs were as follows:

| Programs Undertaken | Number | Percent |
|--|-------------------------------|--------------------------------------|
| Labor Education Program Establishment of Cooperatives Skills Training Housing Program Scholarship Assistance | 788 389 217 91 86 | 94.9 46.9 26.1 11.0 10.4 |
| Provision of Library | 37 | 4.5 |
| Others | 43 | 5.2 |
| | | |

Separate labor education programs were conducted for union officers and for union members. Union officers preferred discussions on CBA negotiations and contracts (78.3%), leadership (59.3%) and labor management cooperation (58.9%). the other hand, labor education programs for union members covered health and working conditions (41.8%),productivity and work attitude (39.5%) and labor relations (27.7%).

| Topics/Subjects | Number | Percent |
|-----------------------|--------|---------|
| | | |
| For Union Officers | | |
| CBA Negotiations and | 617 | 78.3 |
| Contracts | 467 | 59.3 |
| Leadership | | |
| Labor Management | 464 | 58.9 |
| Cooperation | 440 | 55.8 |
| Labor Relations | | |
| Health and Safe | 416 | 52.8 |
| Working Conditions | | |
| For Union Members | | |
| Health and Safe | 329 | 41.8 |
| Working Conditions | | |
| Productivity and Work | 311 | 39.5 |
| Attitude | 218 | 27.7 |
| Labor Relations | | |
| CBA Negotiations and | 211 | 26.8 |
| Contracts | | |
| Labor Management | 207 | 26.3 |
| Cooperation | | |
| _ | | |

In addition, some 153 responding availed of the Workers unions Organization Development Program (**WODP**) of the DOLE. Under this program, 113 unions (73.9%) were given grants to support union activities. Others availed of Trainers training grants (82 or 53.6%). Some 63 unions were given loans (41.2%)under Workers **Entrepreneurship** which were used by the union members in setting up livelihood projects.

Union-Management Relations

In the survey, the unions were also asked to rate the status relationship between labor and management relations within the establishment. As a result, more than half (69.0% or 624) gave a satisfactory A little less than one-fourth rating. (23.1% or 209) rated the relationship between labor and management unsatisfactory. Merely 7.9 percent (71) gave an excellent/outstanding rate.

The unions considered the following factors in giving those ratings which include benefits granted (62.9%), management concern with workers (61.9%), physical working environment (47.1%), number of grievance (47.0%), openness of management (46.1%), morale of employees (45.8%) and others.

Asked on the frequency of the management consultation on various areas of concerns, the unions reported that management "always" consulted them particularly in the following areas: dismissals/suspensions (49.2%); occupational health and safety (46.8%); wage/allowance increases (38.5%); physical working conditions (35.9%); and labor management relations (33.3%).

The management "seldom or sometimes" asked the opinion of the unions regarding dismissals/suspensions (51.2%); physical working conditions (49.8%); changes in work practices (48.9%); occupational health and safety (48.0%); and wage/allowance increases (44.5%).

Many unions responded that they were "never" consulted on the following matters: investment plans (87.5%); marketing strategies (80.4%); annual audited financial statement (79.8%); labor contracting/subcontracting (68.1%); and major change in product/service (64.7%).

Work Negotiations

Out of the 904 responding unions, 91.6 percent or 828 had concluded Collective Bargaining Agreements (CBAs). A little over one-half (58.0%) were from unions affiliated

with federations and the rest (42.0%) emerged from independent unions.

These CBAs covered a total of 164,701 workers, of whom 86.0 percent (141,651) were union members and 14.0 percent (23,050) were non-union members.

During CBA negotiations, the unions found it difficult to negotiate matters pertaining to the following:

| Terms and Conditions | Number | Percent |
|------------------------|--------|---------|
| | | |
| Wages | 506 | 58.1 |
| Job Security | 218 | 25.0 |
| Allowances | 204 | 23.4 |
| Limitations of manage- | | |
| ment prerogatives | 200 | 23.0 |
| Overtime pay | 162 | 18.6 |
| Disciplinary measures | 154 | 17.7 |
| Union Security | 153 | 17.6 |
| Working Conditions | 146 | 16.8 |
| Termination/dismissals | 144 | 16.5 |
| Scope of bargaining | | |
| unit | 143 | 16.4 |
| | | |

Aside from CBAs, some 13.3 percent (120) of the total responding written unions have also forged agreements with management. These agreements covered employee participation in decision-making (24.2%), occupational health and safety (23.3%), labor-management cooperation program (22.5%), terminations/dismissals (20.8%), equal employment opportunities (20.0%) and others.

Welfare Benefits

Union officers enjoy certain benefits provided by the union itself and management through their respective CBAs. Among the benefits were attendance to training programs (39.2%) as provided by unions and educational

study leave (38.6%), granted by the management.



Similarly, union members were granted with a variety of economic and non-economic benefits. These economic benefits which include both monetary and non-monetary were as follows:

| Economic Benefits | Number | Percent |
|-----------------------|--------|---------|
| | | |
| Burial Aid | 641 | 77.4 |
| Separation/Retirement | | |
| Plan | 570 | 68.8 |
| Emergency Loan | 567 | 68.5 |
| Medicine | 552 | 66.7 |
| Death Benefits | 528 | 63.8 |
| Medical/Dental | | |
| Services | 527 | 63.6 |
| Christmas Bonus | 484 | 58.5 |
| Hospitalization | 469 | 56.6 |
| Sports/Recreational | | |
| Activities | 466 | 56.3 |
| Medical/Dental | | |
| Allowances | 445 | 53.7 |
| | | |

Furthermore, non-economic benefits enjoyed by union members were in the form of vacation and sick leaves (94.0% each), paternity leave (79.8%), maternity leave (76.1%) and bereavement/burial leave (63.2%).

PROFILE OF RESPONDING UNIONS IN THE MANUFACTURING INDUSTRY PHILIPPINES: 1997

| Indicator | Number | Percent |
|---|------------|--------------|
| Total Number of Responding Unions | 904 | 100.0 |
| Type of Ownership | | |
| Wholly Filipino With Foreign Capital | 534 370 | 59.1 40.9 |
| Status | | |
| Independent Affiliated | 392 512 | 43.4 56.6 |
| Type of Bargaining Unit | | |
| Supervisory Rank and File | 22 882 | 2.4 97.6 |
| Length of Existence | | |
| 1 - 3 years | 129 | 14.3 |
| 4 - 6 years | 128 | 14.2 |
| 7 - 9 years | 161 | 17.8 |
| 10 years and over | 359 | 39.7 |
| Not Stated | 127 | 14.0 |
| Union Presidents | | |
| Male | 778 | 86.1 |
| Female | 118 | 13.1 |
| Not Stated | 8 | 0.9 |
| Union Members | 154,595 | 100.0 |
| Male | 96,763 | 62.6 |
| Female | 47,588 | 30.8 |
| Not stated | 10,244 | 6.6 |

FOR INQUIRIES:

Regarding this report contact Labor Relations Statistics Division at 527-3578
Regarding other statistics and technical services contact BLES Databank at 527-3577
Or write to BLES c/o Databank, 3/F DOLE Bldg., Gen. Luna St., Intramuros, Manila 1002

FAX 527-3579 E-mail: Irsd@manila-online.net Website: http://www.manila-online.net/bles